

Financial results H1 2016

Konrad Tarański – Vice-President of the Management Board, CFO

2nd of September, 2016, Wasaw

- Financial Results
- Sales Structure

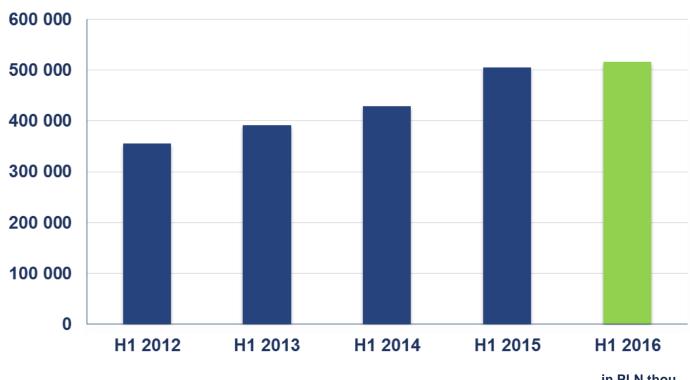
- Human Resources
- Shareholder Structure
- Investments
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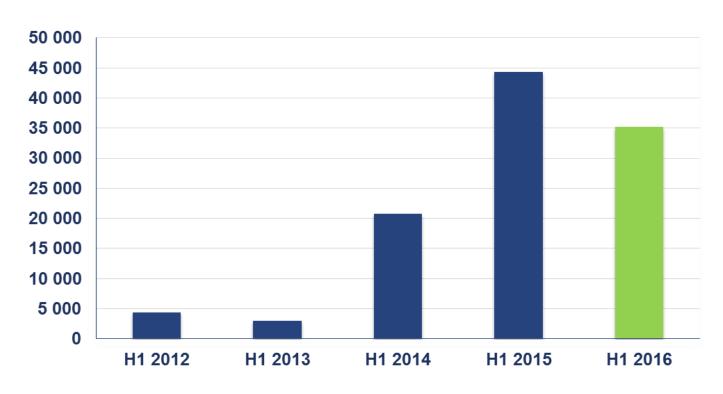
Consolidated Financial Results H1 2016

| Comarch Group | H1 2016 | H1 2015 |
|---|---------|---------|
| Revenue | 516 425 | 505 441 |
| Operating profit | 35 209 | 44 340 |
| Net profit attributable to the Company's shareholders | 12 756 | 35 782 |

Sales Revenue H1 2016



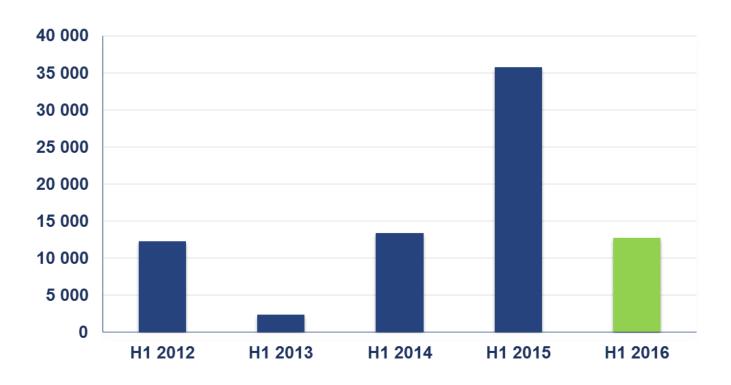
Operating Profit H1 2016



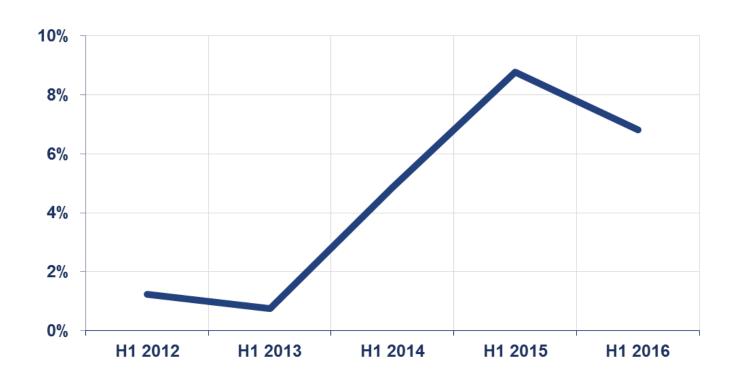
EBITDA H1 2016



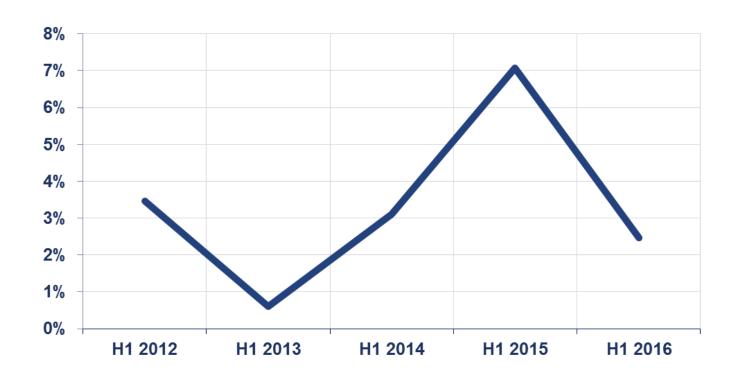
Net Profit H1 2016



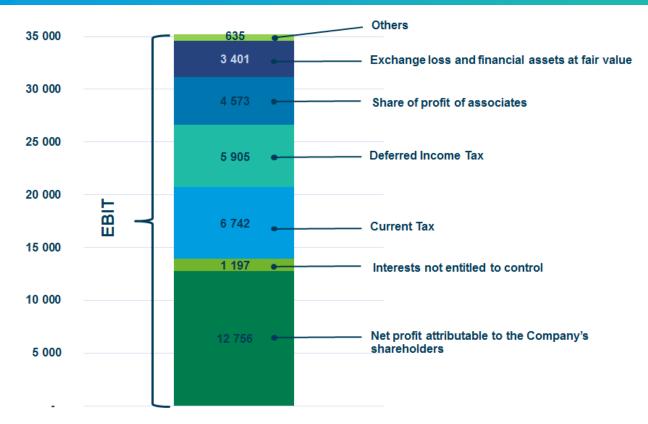
EBIT Margin H1 2016



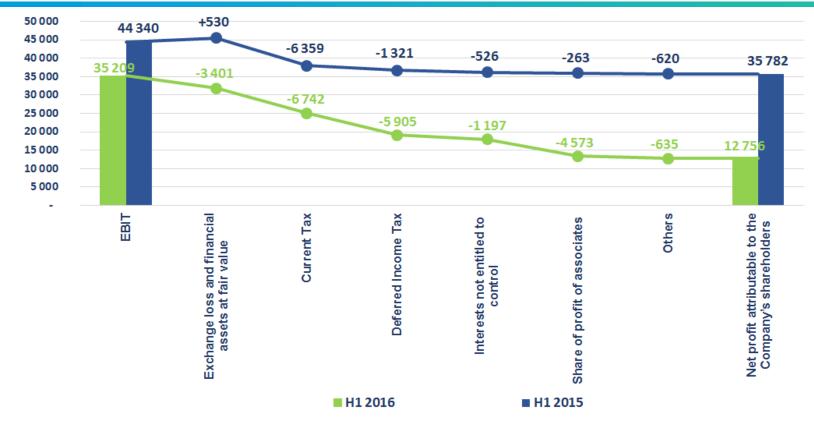
Net Margin H1 2016



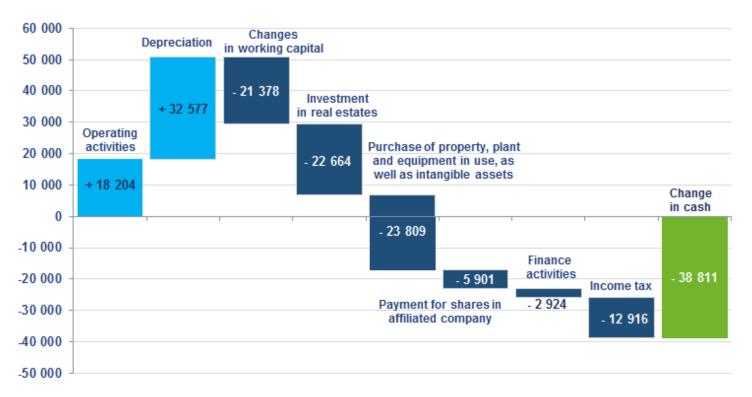
Analyses of the Comarch Group Net Profit H1 2016



EBIT vs. Net Profit of the Comarch Group



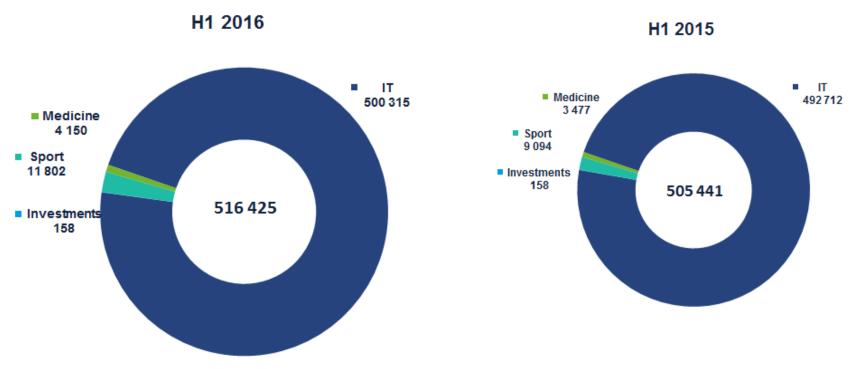
Cash Flow H1 2016



Financial Results

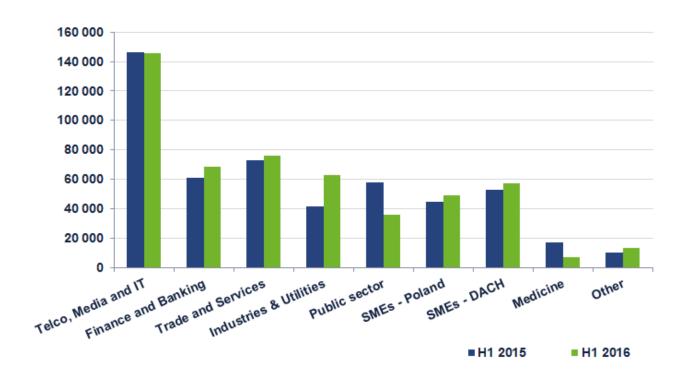
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Market Sales Structure H1 2016

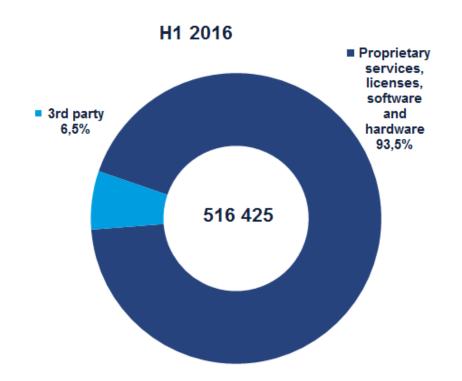


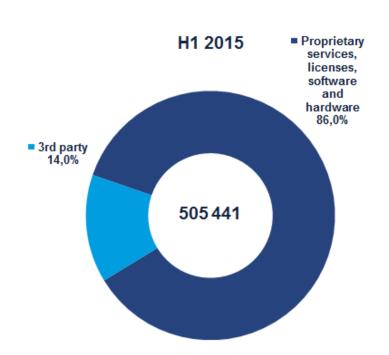


Market Sales Structure H1 2016



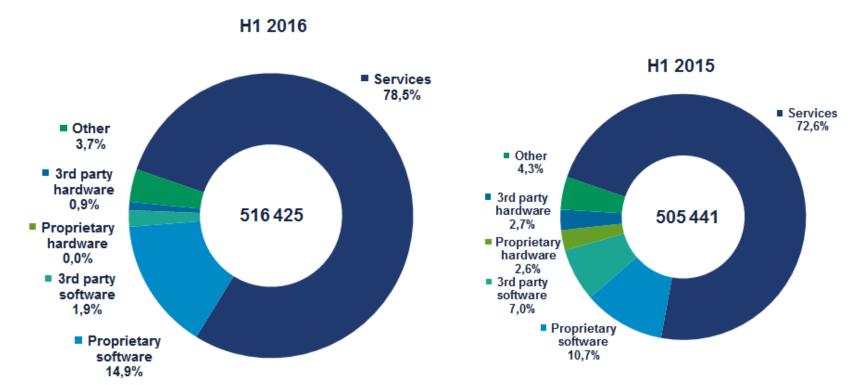
Products Sales Structure H1 2016







Products Sales Structure H1 2016

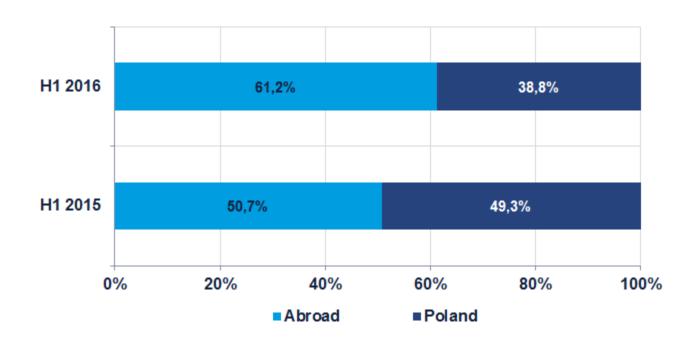




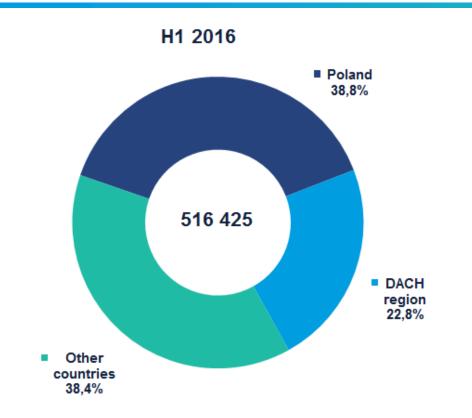
Products Sales Structure H1 2016

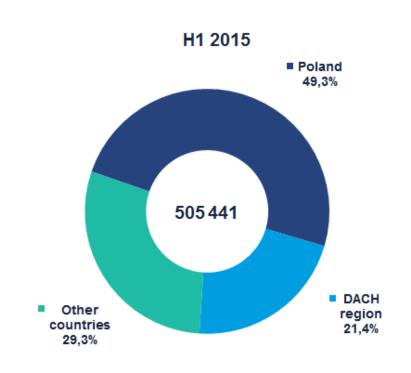
| Comarch Group | H1 2016 | % | H1 2015 | % |
|----------------------|---------|--------|---------|--------|
| Services | 405 542 | 78,5% | 367 042 | 72,6% |
| Proprietary software | 77 170 | 15,0% | 54 276 | 10,7% |
| Third party software | 9 563 | 1,9% | 35 365 | 7,0% |
| Proprietary hardware | 72 | 0,0% | 13 353 | 2,7% |
| Third party hardware | 4 858 | 0,9% | 13 590 | 2,7% |
| Others | 19 220 | 3,7% | 21 815 | 4,3% |
| Total | 516 425 | 100,0% | 505 441 | 100,0% |

Geographical Sales Structure H1 2016



Geographical Sales Structure H1 2016







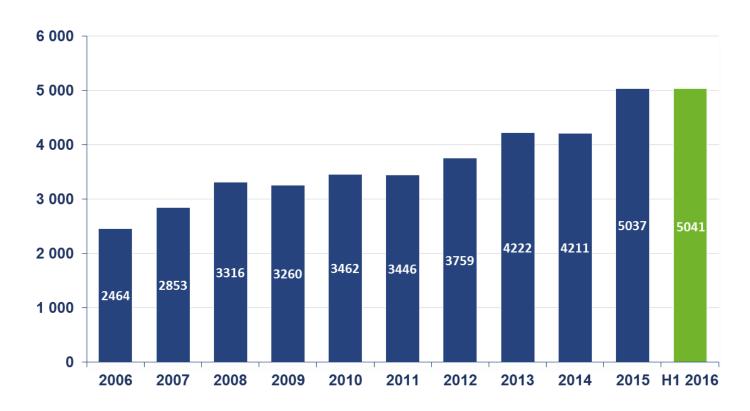
Financial Results

Sales Structure

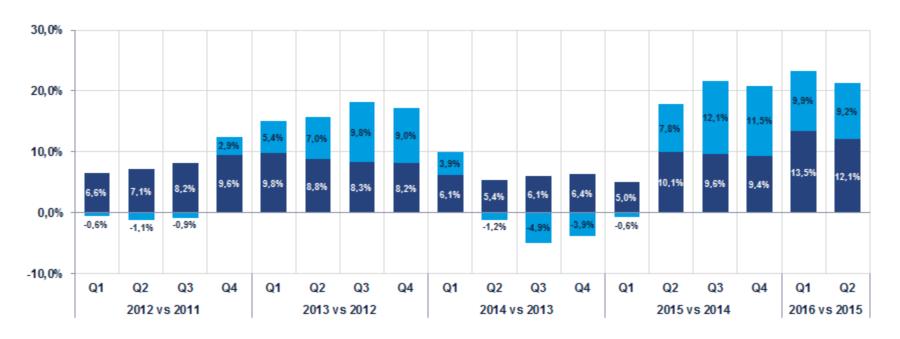
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Employment in Comarch Group

(excluding employees in MKS Cracovia SSA)



Change in Salary Fund in Comarch Group



■Change in the salary fund due to wage increases

Change in the salary fund due to changes in headcount

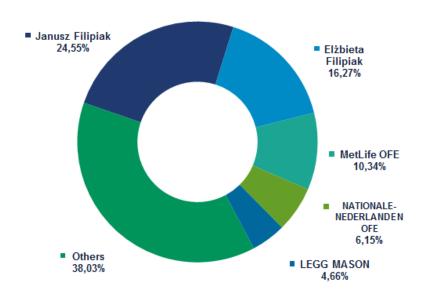
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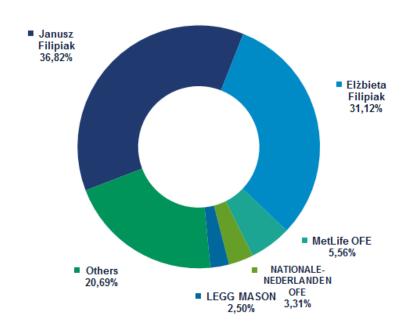
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Comarch S.A. Shareholder Structure

Shareholding - Number of Shares



Shareholding - Number of Votes



Financial Results

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R&D Projects 2016

- e-Health, i.a. Telemedicine, Miasto Zdrowia
- Smart City
- Smart Airport
- Internet of Things
- Sustainable development of existing products

Infrastructure Investments in 2016

- Continuation of investment in an office building in Lodz, completion in Q4 2016
- Commencement of adaptation of the IoT production hall in studio S1 SSE6, completion in Q3 2016
- Fitting-out of the IoT production hall in studio S1 SSE6, completion in Q4 2016
- Commencement of investment in a CDC building in Lille, completion in Q2 2017
- Commencement of investment in an office building in Krakow (SEE 7), completion in Q4 2017
- CAPEX in 2016 > PLN 100 million

Financial Results

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Summary of H1 2016

- An increase in sales on foreign markets by 23.3% and a decrease in the domestic market by 19,5%
- A significant slowdown in the Public sector (-37.2%) and in the sector of Medicine (-58.4%). A high
 increase in revenue in the Industry & Utilities sector as well as in the Finance and Banking sector and
 Small and Medium-Sized Enterprises in Poland and DACH
- A significant increase in sales of own services and proprietary software. The deep decrease in sales of 3rd party software and proprietary hardware
- A substantial increase in salary costs in comparison to H1 2015
- An employment stabilisation at the level of the end of 2015
- Further expansion into new markets (LATAM, Asia, Europe)
- A significant investment efforts related to the development the new products and IT infrastructure

